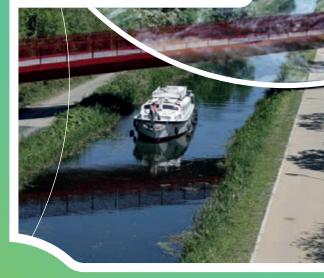


# Tourism Strategy

## South Dublin County



A Tourism Strategy for South Dublin County 2015 - 2020

# A Tourism Strategy for South Dublin County - Why now?

It is an opportune moment to create a tourism strategy for our County. The new National Tourism Policy envisages **a pivotal role for local government** as a key player in "destination development" and the agency best positioned to shape visitor experience through partnerships with other agencies, businesses and local communities.

At regional level the "Destination Dublin" report, launched in 2014, outlined the imperative in redefining the tourism experience and positioning of Dublin in a collaborative way, to **pursue market** segments offering the best economic returns.

Equally in the last two years the Tourism **economy is recovering** with 4 million overseas visitors to Dublin in 2013 spending €1.4 billion, up by 10% year on year.

A strong tourism product can support key functions of the local authority in **economic development** as well as delivering upon our role in **enhancing "quality of life"** for our citizens and visitors from a well planned, accessible and attractive destination.

# The challenge:

The **challenge of the strategy** for South Dublin County is to identify our;

- o strengths, weaknesses and opportunities
- o optimum market positioning
- o key actions to realise our potential, address our weaknesses
- o optimum organisational structures and resources

to deliver **maximum** economic returns from **increased** visits



## Situation Analysis

STRENGTHS

The Dublin **Mountains** Waterways Access into the County Strong hotel base Parks Attractive villages Sports facilities and venues Rathfarnham Castle & St Enda's

WEAKNESSES

Low market awareness Limited provision of 'Things to see and do' access natural & heritage resources information and interpretation visitor facilities in Mountains data on tourism Narrow accommodation range Weak food & evening entertainment Evidence of environmental damage

Grow Dublin Outdoor activities Sports: Participation & attendance Business tourism / conferences Events and festivals Public realm & signage Expand accommodation range

Partnerships Retail offer Networks and linkages Community engagement Educational tourism Capital funding for Tourism



Not 'buying-in' to Grow Dublin Competition Failure to collaborate Territoriality

Organisation - resource limitations Access restriction (Private land) Failure to develop product Downturn in economy/ Funding Intensified land use competition Dumping and pollution Failure to engage communities





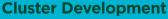
# The Vision

The **mountains** and **waterways** of South Dublin County are **within minutes** of the centre of Dublin and provide **exhilarating** and **relaxing** opportunities to be as **active** as you want or simply absorb the **views**. It is **easy to enjoy** the **outdoor** recreational activities, **stories, music and food**, whether in the mountains, along the rivers or canal, or in the **small towns and villages**. You don't just visit South Dublin, you **experience it** in every way.



#### Flagship Project

International standard Reinforce market positioning Dublin Mountains Park



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IOI

Physical & marketing connections to build critical mass. Tallaght, Rathfarnham Liffey, Grand Canal Villages

# Delivering the Vision ... Making it market ready 2015-2020



#### **Circuits/Loops**

Themed & complement linear ways Link to clusters and services in all Villages



#### **Events**

Build on track record. Draw external footfall, Enhanced marketing, Reinforce positioning

# Delivering the Vision – Key Actions

## Create fit for purpose organisational structures through

- Establish a dedicated Tourism and County Promotion Section in South Dublin County Council
- Establish a South Dublin Tourism Industry Group
- Establish focussed partnerships with other agencies and local authorities
- Create tourism database to guide market focussed investment decisions.

#### Deliver a flagship project: Dublin Mountains Park

- Develop a Masterplan with partners for a "Dublin Mountains Park"
- Potential features include
  - A Dublin Mountains Interpretation and Visitor Centre
  - A "Best Views in Dublin" platform(s)
  - A Dublin Mountains Touring Route
  - A series of activity events based in the Mountains
  - A series of looped trails equestrian, cycling, walking themed (linked to Dublin Mountains Way)



# Enhance visitor experience through development of trails and loops

- Dodder Greenway with looped access to Villages and key attractions
- Slade Valley Trail (Rathcoole, Saggart and Brittas) with looped access to Villages and other attractions
- Other potential themed trails connecting to Villages, river and mountain corridors
- Enhanced and signed heritage walks
- Bio-diversity/nature walks
- Monastic trail
- ► Village Heritage Trails
- Industrial Heritage Trail
- Mountains Archaeology Trail
- ► Gaelic Heritage Trail

## Other Actions Include

- MICE and Business Tourism Strengthen communications and promote awareness of activities and attractions
- ▶ 'Best Village' Competition
- Establish South Dublin Marque Membership Scheme to promote quality food offerings
- Introduce standardised orientation and tourist signage
- Commission and implement a marketing strategy and related digital platforms based on the proposition of "The Great Outdoors on Dublins Doorstep"
- > Develop an online events and festivals calendar
- Campaign for events that increase out of County visitors and reinforce market positioning

## Enhance access and market awareness by clustering attractions

#### **Liffey Cluster** (Lucan & Palmerstown)

- ► Liffey Villages
- ► Liffey Heritage Trail
- Liffey Blueway
- Collaborative Liffey Access Initiatives
- Collaborative Liffey Marketing Initiatives



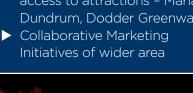


### **Rathfarnham & Templeogue** Cluster

- Support OPW/Heritage actions with Public Realm investments
- Collaborative projects with other agencies to enhance access to attractions - Marlay, Dundrum, Dodder Greenway
- Collaborative Marketing Initiatives of wider area













## Grand Canal Villages (Clondalkin & Newcastle)

- Completion of Round Tower
- Support collaborative access projects with other
- Development of County

## Tallacht Cluster



# Measuring Success . . .

By 2020 the implementation of this strategy in full could realise significant economic benefits for our County . . .

South Dublin Visitor Targets And Economic Impact Over A 10 Year Period							
Period	Visits		Nights		Spend		Jobs
Present	120,000		504,000		€26 million		2,500
	+% p.a.	Value ('000)	+% p.a.	Value ('000)	+% p.a.	€mn	
Initial Phase (Years 1 to 3)	5	139	5	583	5	30	2,842
Rapid Growth Phase (years 4 to 7)	10	203	12.5	935	12.5	48	3,994
Consolidated Phase - Years (years 8 to 10)	7	250	8.6	1,197	8.6	62	4,840

Source: TDI calculations

Key indicators to measure performance could include:

- Economic value of tourism spending by visitors,
- Employment in the sector accommodation, food, events and related suppliers,
- Enterprise development expansion and initiation of new businesses in the sector,
- Number of visitors domestic and overseas, by purpose of visit, and
- Marketshare percentage share of tourism to Dublin Region.



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